BELL POTTER

Analyst

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Authorisation

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Accent Group (AX1)

A step forward

Recommendation

Buy (unchanged)

Price

\$2.25

Target (12 months)

\$2.75 (previously \$2.80)

Retailing

Expected Return	
Capital growth	22%
Dividend yield	6%
Total expected return	28%
Company Data & Ratios	
Enterprise value	\$1,781.9m
Market cap	\$1,273.4m
Issued capital	565.9m
Free float	~65%
Avg. daily val. (52wk)	\$4.38m
12 month price range	\$1.70-\$2.55

Price Performance (12m) (1m) (3m) Price (A\$) -7.79 1.35 16.28 Absolute (%) Rel market (%

Absolute Price \$3.0 \$2.5 \$2.0 \$1.5 \$1.0 \$0.5 Nov 22 May 23 Nov 23 May 24 Nov 24 AX1 ——S&P 300 Rebased

Strong LFLs, category promo activity weighing on margins

Accent Group (AX1) provided a trading update for the first 20 weeks of FY25 at their AGM, with Group owned sales +6.8% YTD, (BPe +6.2%) while gross margin was down -70bps (BPe -10bps), largely impacted by the promotional trading environment within their mass/vouth focused brands. The new 1H25 new store target of 50 was a beat to BPe while the Frasers Group (FRAS) executive on board another strategic positive for the partnership with the global player in their potential regional expansion in Australia.

Earnings changes

We make marginal changes to our revenue estimates as we factor in a handful of additional new stores for FY25e within the Skechers, Nude Lucy, Style Runner and Hoka brands. We make no changes to our average sales per store (LFL) assumptions and note the relatively more challenging comps through the Nov-Dec period (-2% in Jul-Oct vs +1.8% in Nov-Dec during FY24). However, our FY25e GP margins now see a 30bps decline (vs prev. flat), ahead of the current run-rate (70bps decline) given that we expect a progressive recovery through 2Q. We assume a narrower gap in gross margins vs pcp given a broadly similar promo participation intensity vs 2Q24. Our revised CODB assumptions see a ~30bps improvement in FY25 driving EBIT margins of ~9% for FY25. The net result sees our NPAT forecasts -1.7%/-1.2%/-1.3% for FY25/26/27e.

Investment view: PT down 2% to \$2.75, Retain BUY

Our Price Target (PT) decreases ~2% to \$2.75/share (prev. \$2.80/share) given the modest earnings changes. We continue to view AX1 as a key pick in our retail sector coverage given their scale as Australia's market leader, growth adjacencies in both footwear/apparel from exclusive partnerships & TAF channel conversion and growing vertical brand strategy led by Nude Lucy. We also view the strategic investment by FRAS in AX1 (~15%) and the board appointment today as a step forward to unlocking the sizable store roll-out opportunity of FRAS's core Sports Direct banner in Australia.

Earnings Forecast							
Jun Year end	2024a	2025e	2026e	2027e			
Sales (A\$m)	1,456.7	1,551.4	1,683.7	1,782.7			
EBIT (A\$m)	126.7	139.9	174.4	193.0			
NPAT (underlying) (A\$m)	71.6	83.0	105.5	117.2			
EPS underlying (cps)	12.7	14.4	18.4	20.4			
NPAT (adjusted) (A\$m)	72.4	83.8	106.3	118.0			
EPS adjusted (cps)	12.8	14.6	18.5	20.5			
EPS adjusted growth (%)	-18.6%	13.5%	26.9%	10.9%			
P/E (on adjusted EPS) (x)	17.5	15.4	12.2	11.0			
EV/EBITDA (x)	6.2	5.8	5.2	4.8			
EV/EBIT (x)	14.4	13.0	18.5	9.4			
Dividend (¢ps)	17.0	13.7	15.6	17.3			
Yield (%)	7.6%	6.1%	6.9%	7.7%			
Franking (%)	100%	100%	100%	100%			

SOURCE: COMPANY REPORTS, BELL POTTER SECURITIES ESTIMATES

SOURCE: IRESS

FY25 to-date trading update

Accent Group (AX1) provided a trading update for the first 20 weeks of FY25 and the key points are:

- The first 20 weeks of FY25 owned sales +6.8% on pcp, tracking towards BPe +6.2% for 1H25e
- Retail channel like-for-like (LFL) sales maintained at +3.5% on pcp (similar to the first 7 weeks), a strong outcome
- Upgraded new store openings target to ~40 in 1H25 from earlier at least 50 for FY25, a beat to BPe of 25 net new stores for 1H25e
- 8 out of the 17 under-performing Glue stores closed as of end of Oct

Margins/Costs

- Gross margins tracking to down 70bps slightly below consensus at -50bps (Visible Alpha) and below BPe at -10bps in 1H25e; commentary noted as "impacted by a more promotional environment with customers responding to promotion and value"
- Cost of doing business % of sales (inclusive of restructure costs) seeing an improvement to pcp driven by cost focus initiatives vs BPe for 10bps lower in 1H25e (on pcp)

Update on partnership with Frasers Group (FRAS)

- Dave Forsey, current Frasers Group GM for APAC region to be appointed as an AX1 board member effective from the conclusion of the AGM today
- The company remains in active discussion with FRAS re future strategic opportunities

Frasers Partnership potential opportunity

Material potential opportunity ahead. We view an opportunity for FRAS's core and globally leading Sports Direct banner to be rolled out in Australia and size it considering the peer market presence, namely large and leading domestic sporting goods retailer, Rebel. While Rebel's store footprint spans to ~160 stores with multiple formats including the elevated/higher revenue generating RCX format (~20 stores), a potential quarter of the store print in the form of new Sports Direct stores may present a turnover/sales opportunity of A\$250-300m assuming 'small' format Sport Direct stores and A\$45-50m in EBITDA, as per BPe. We see a material incrementality associated with this partnership opportunity as the international footprint expansion has been noted as a key growth driver by FRAS.

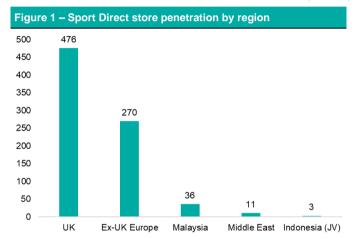
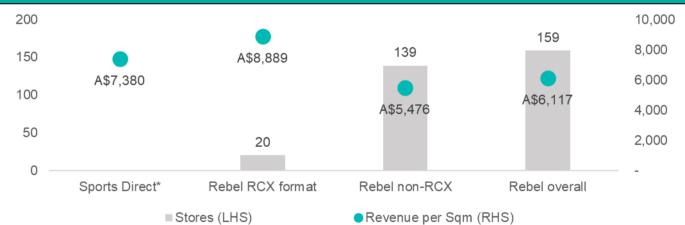


FIGURE 2 — Store size, return metrics for Sports Direct format

SPORTS SINGETE
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SINGETE

SOURCE: FRASERS REPORTS, BELL POTTER SECURITIES

Figure 3 – Sports Direct store opportunity in Australia based on Rebel store footprint



*SPORTS DIRECT REVENUE PER SQM ESTIMATED AS PER THEIR STORE METRICS, REBEL STORE NUMBERS ON A FY24 BASIS, REVENUE PER SQM ON A FY23 BASIS AND AS PER BPE SOURCE: COMPANY REPORTS, BELL POTTER SECURITIES ESTIMATES

Figure 5 - Core Brands and Channels for AX1 and Frasers

		Core Brands			
				ers	
Exclusive Distribution	Vertically owned	Retail Banners	Vertically owned	Retail Banners	
LACOSTE MOTORS LACOSTE MOTORS SKECHERS UGS Timbertand ©	ARTICLE ONE NUDELUCY STYLERUNNER	Glue. HYPE PLATYPUS SUBTYPE SUBTYPE	Sazenger.	FLANNELS FRASERS lovell sports SCOTIS SPORTS WORLD SPORTS DIRECT	



SOURCE: COMPANY REPORTS, BELL POTTER SECURITIES

Earnings changes and Valuation

Revenue assumptions. We make marginal changes to our revenue estimates as we factor in a handful of additional new stores for FY25 within the Skechers, Nude Lucy, Style Runner and Hoka brands. We make no changes to our average sales per store (LFL) assumptions and note the relatively more challenging comps through the Nov-Dec period (-2% in Jul-Oct vs +1.8% in Nov-Dec during FY24).

Earnings changes. our FY25e GP margins now see a 30bps decline (vs prev. flat), ahead of the current run-rate (70bps decline) given that we expect a progressive recovery through 2Q. We assume a narrower gap in gross margins vs pcp given a broadly similar promo participation intensity vs 2Q24. Our revised CODB assumptions see a ~30bps improvement in FY25 driving EBIT margins of ~9% for FY25. The net result sees our NPAT forecasts -1.7%/-1.2%/-1.3% for FY25/26/27e.

Figure 5 – AX1 BPe Changes									
Earnings Changes 2025e			2026e			2027e			
June Year End	old	new	% change	old	new	% change	old	new	% change
Revenue (\$m)	1,547.3	1,551.4	0.3%	1,674.8	1,683.7	0.5%	1,769.6	1,782.7	0.7%
EBIT (\$m)	141.8	139.9	-1.3%	175.8	174.4	-0.8%	193.8	193.0	-0.4%
NPAT (Underlying) (\$m)	84.4	83.0	-1.7%	106.8	105.5	-1.2%	118.7	117.2	-1.3%
EPS (Underlying) (cps)	14.7	14.4	-1.8%	18.7	18.4	-1.9%	20.8	20.4	-2.1%

15.8

-1.4%

SOURCE: BELL POTTER SECURITIES ESTIMATES

13.9

13.7

DPS (cps)

Valuation. Our Price Target decreases 2% to \$2.75/share (prev. \$2.80/share) given modest earnings changes. We maintain our BUY rating.

15.6

-1.2%

17.6

17.3

-1.5%

Accent Group Ltd (AX1)

Company Description

Accent Group Limited (AX1) is a footwear and sports clothing retailer and wholesaler which owns/operates a number of footwear businesses in the performance, comfort and active lifestyle sectors. These include multi-branded retailers, The Athlete's Foot (TAF) Australia, Platypus, Hype and Glue Store, as well as a number of mono-branded retail stores for Merrell, Skechers, Vans, Timberland, Stylerunner, Nude Lucy and more recently Hoka. While AX1 has a dominant market position in the overall Australian footwear market, the company also has an emerging presence in youth apparel through its Glue Store platform. The group has exclusive distribution rights for a number of international brands across ANZ including Skechers, Reebok, Vans, Merrell, CAT, Saucony, Timberland, Palladium, Stance and Dr Martin. Its growing vertical brand range includes Nude Lucy, Style Runner, Article One and Lulu & Rose.

Investment View

We rate AX1 Buy with a PT of \$2.75/share. AX1's strategic focus has moved from acquisition and integration to innovation in its core business and expansion through new concepts. AX1 has a leading omni-channel capability across its key banners with close to 20% of retail sales driven by e-commerce.

Valuation

Our blended 12-month price target is \$2.75/share. The PT is a 50/50 blend of DCF (WACC 9.2%, TGR 3.5%) and Relative Valuation methodology (target P/E multiple of ~18x on a FY25/26e blended basis).

Key risks

Key risks to our investment thesis include (but are not limited to):

- Slowdown in consumer spending and rise in unemployment AX1's product
 portfolio is mainly footwear and clothing which are discretionary items. This sees
 exposure to consumer sentiment & spend risk, although AX1's portfolio is well
 diversified across all segments of the market including affordable to premium products.
- **Increased competition** Increased competitive intensity via price/product range may place pressure on sales/margins. This includes the threat of online competition.
- Loss of relationships with global brands A large component of retail earnings is
 derived from the distribution of key brands such as Skechers, Nike, Adidas and Reebok
 (from May-22).
- Inventory risk As a retailer, the company is exposed to inventory risk and in a period
 of store closures or demand weakness, the inventory position could be higher than
 expected which could lead to aged stock.
- Movements in \$A/\$US Can impact sourcing cost/earnings. AX1 employ a hedging program: 6 months out (as a min. term) at 50% until an order is placed at which point this rises to 70% hedged. As stock arrival nears, AX1 increases hedge cover >70%.
- Impairment risk due to difficult market conditions or the deterioration in brand equity.
- Prolonged adverse weather AX1 has exposure to outdoor footwear/apparel.

Accent Group as at 21 November 2024

RecommendationBuyPrice\$2.25Target (12 months)\$2.75

Table 1 - Financial sur	nmary										
Jun Year end (post AASB 16)	<u> </u>					Price					\$2.25
Profit & Loss (A\$m)	2023a*	2024a*	2025e	2026e	2027e	Recommendation					Buy
Sales revenue	1,400.7	1,456.7	1,551.4	1,683.7	1,782.7	Diluted issued capital (m)					563.9
Change	24.0%	4.0%	6.5%	8.5%	5.9%	Market cap (\$m)					1,294.0
•		802.7				Target Price (A\$ps)				,	
Gross Profit	767.8		847.9	936.0	1011.3	Target Price (A\$ps)					\$ 2.75
Margin	54.8%	55.1%	54.7%	55.6%	56.7%						
EBITDA	296.0	295.8	313.4	351.1	379.3	Jun Year end (post AASB 16)					
Change	33.8%	-0.1%	5.9%	12.0%	8.0%	Valuation Ratios	2023a*	2024a*	2025e	2026e	2027e
Deprec. & amort.	(159.4)	(169.2)	(173.5)	(176.7)	(186.3)	Underlying EPS (¢ps)	15.6	12.7	14.4	18.4	20.4
EBIT	136.6	126.7	139.9	174.4	193.0	% change	130.4%	-18.8%	13.7%	27.2%	11.0%
Net Interest	(19.5)	(26.0)	(23.1)	(25.2)	(27.4)	Adjusted EPS (¢ps)	15.8	12.8	14.6	18.5	20.5
Pre-tax profit	117.1	100.7	116.8	149.2	165.6	% change	127.6%	-18.6%	13.5%	26.9%	10.9%
•	(31.0)	(29.1)	(33.8)	(43.7)	(48.4)	// change	127.070	10.070	10.070	20.570	10.570
Tax expense						D/E (an underlying EDC) (v)	44.4	47.7	45.0	40.0	44.0
Underlying Net Profit	86.1	71.6	83.0	105.5	117.2	P/E (on underlying EPS) (x)	14.4	17.7	15.6	12.3	11.0
Change	133.7%	-16.9%	16.0%	27.2%	11.0%	P/E (on adjusted EPS) (x)	14.3	17.5	15.4	12.2	11.0
Abs. & extras.	•	(12.0)	-	-	-	EV/EBITDA (x)	6.16	6.16	5.81	5.19	4.80
Reported Net Profit	86.1	59.5	83.0	105.5	117.2	EV/EBIT (x)	13.34	14.39	13.02	18.50	9.44
						NTA (\$ps)	0.10	0.06	0.01	(0.03)	(0.10)
Underlying Net Profit	86.1	71.6	83.0	105.5	117.2	P/NTA (x)	21.46	37.19	247.63	(78.27)	(22.05)
Add-back ident. amort'n	0.8	0.8	0.8	0.8	0.8	Book Value (\$ps)	0.78	0.73	0.67	0.66	0.64
Adjusted Net Profit	86.9	72.4	83.8	106.3	118.0	Price/Book (x)	2.87	3.09	3.38	3.39	3.50
Change	130.9%	-16.8%	15.8%	26.9%	10.9%	DPS (¢ps)	17.5	17.0	13.7	15.6	17.3
Grange	100.370	-10.070	10.070	20.3/0	10.3/0	* * *					
	40	46	4=		040 ·	% pay-out	113.3%	135.0%	95.0%	85.1%	85.1%
Underlying EBITDA (Pre-AASB16)	185.2	167.5	178.3	205.4	219.1	Yield (%)	7.8%	7.6%	6.1%	6.9%	7.7%
						Franking (%)	100%	100%	100%	100%	100%
Cashflow (A\$m)	2023a*	2024a*	2025e	2026e	2027e	Capital Return Payts (¢ps)	-	-	-	-	-
EBITDA	296.0	295.8	313.4	351.1	379.3						
Working capital changes	(17.1)	12.5	(3.5)	(10.4)	(4.7)	Performance Ratios	2023a*	2024a*	2025e	2026e	2027e
Net Interest Expense	(19.5)	(17.7)	(23.1)	(25.2)	(27.4)	Revenue growth (%)	24.0%	4.0%	6.5%	8.5%	5.9%
Tax	(20.0)	(27.8)	(31.4)	(38.9)	(46.6)	EBITDA growth (%)	33.8%	-0.1%	5.9%	12.0%	8.0%
	, ,	. ,	, ,		. ,	EBITEA GIOWAT (70)	33.070	0.170	0.070	12.070	0.070
Other operating items	17.2	(2.3)	1.5	2.1	1.4	O B51 (0/)	E 4 00/	FF 40/	E 4 70/	FF 00/	E0 70/
Operating Cash Flow	256.6	260.5	256.9	278.7	302.1	Gross Profit margin (%)	54.8%	55.1%	54.7%	55.6%	56.7%
Capex	(26.2)	(30.2)	(28.3)	(29.0)	(26.2)	EBITDA margin (%)	21.1%	20.3%	20.2%	20.9%	21.3%
Free Cash Flow	230.4	230.3	228.6	249.7	275.9	EBIT margin (%)	9.8%	8.7%	9.0%	10.4%	10.8%
Dividends paid	(88.0)	(78.7)	(99.4)	(81.8)	(96.2)	NPAT margin (%)	6.2%	5.0%	5.4%	6.3%	6.6%
Acquisitions	(14.2)	(4.3)	-	(28.0)	(37.3)	Gross cash conversion (%)	100.0%	103.4%	99.4%	97.6%	99.1%
Share issues		-	-		-						
Payment of leases	(127.4)	(130.9)	(137.9)	(148.7)	(163.5)	ROE (%) (on adj NPAT)	19.2%	16.5%	20.7%	27.1%	30.6%
Other investing items	(127.1)	(100.0)	(107.0)	(110.1)	(100.0)	ROIC (%)	17.3%	16.2%	18.3%	23.2%	25.3%
Core debt increase/(reduction)	(20.0)	2.2	8.7	8.7	21.1	Capex/Sales (x)	1.9%	2.1%	1.8%	1.7%	1.5%
Core debt increase/(reduction)	(20.0)		0.1	0.1			0.6				
D 1 (14)	0000 +	0004 #	0005	0000	000	Capex/Depn (x)	0.6	0.6	0.6	0.7	0.7
Balance Sheet (A\$m)	2023a*	2024a*	2025e	2026e	2027e						
Cash	29.7	28.1	37.7	37.7	37.7	Net interest cover (x)	7.0	4.9	6.0	6.9	7.1
Receivables	34.1	36.8	39.3	42.7	45.0	Core net Debt/EBITDA (pre-AASB16)	0.6	0.7	0.7	0.7	0.7
Inventories & WIP	239.6	264.8	275.2	296.9	308.8	Core net debt/Equity (%)	27.1%	29.0%	34.0%	36.3%	43.2%
Other current assets	19.5	16.7	16.7	16.7	16.7	Net debt/Net debt + Equity (%)	21.3%	22.5%	25.4%	26.6%	30.2%
Current Assets	322.9	346.5	369.0	394.0	408.3	1 7 7 7					
Fixed Assets (PP&E)	140.5	121.4	104.4	94.1	84.9	Half year (A\$m)					2H24
Right-of-use Assets	170.0	121.7	104.4	J-1. I			2H22	1H23	2H23	1H24	
Right-of-use Assets	204.4	205 4	277.0	204.0			2H22	1H23	2H23	1H24	
Intendibles	281.4	265.4	277.8	301.0	332.7	Sales revenue	593.3	722.1	678.6	742.1	714.6
Intangibles	382.2	384.0	377.5	398.8	428.9	Sales revenue EBITDA	593.3 121.7	722.1 160.2	678.6 135.9	742.1 158.0	714.6 137.9
Other non-curr assets	382.2 27.6	384.0 30.6	377.5 30.6	398.8 30.6	428.9 30.6	Sales revenue EBITDA Deprec. & amort.	593.3 121.7 (25.2)	722.1 160.2 (22.0)	678.6 135.9 (29.5)	742.1 158.0 (29.4)	714.6 137.9 (24.6)
Other non-curr assets Non Current Assets	382.2 27.6 831.7	384.0 30.6 801.5	377.5 30.6 790.4	398.8 30.6 824.5	428.9 30.6 877.2	Sales revenue EBITDA Deprec. & amort. EBIT	593.3 121.7 (25.2) 39.7	722.1 160.2 (22.0) 81.2	678.6 135.9 (29.5) 55.4	742.1 158.0 (29.4) 73.0	714.6 137.9 (24.6) 53.7
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Other non-curr assets Non Current Assets Total Assets	382.2 27.6 831.7 1,154.5 10.0	384.0 30.6 801.5 1,147.9 10.0	377.5 30.6 790.4 1,159.3 10.0	398.8 30.6 824.5 1,218.6 10.0	428.9 30.6 877.2 1,285.6 10.0	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit	593.3 121.7 (25.2) 39.7 (7.5) 32.2	722.1 160.2 (22.0) 81.2 (10.4) 70.9	678.6 135.9 (29.5) 55.4 (9.1) 46.2	742.1 158.0 (29.4) 73.0 (13.2) 59.8	714.6 137.9 (24.6) 53.7 (12.8) 40.9
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Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0)	714.6 137.9 (24.6) 53.7 (12.8) 40.9
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0)	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - 42.7	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases)	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0)	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras.	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - - (5.4)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2)	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases)	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - 42.7	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras.	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - - (5.4)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2)	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8)	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2)	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - - 22.1 (5.4)	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - 0.8	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - 35.5	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - - (2.2)	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets	382.2 27.6 831.7 1.154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - 22.1 (5.4) (0.0) 22.1	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - 0.8 51.5	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - 35.5 - (0.0) 35.5	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - (2.2) 0.8 43.5	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9) (0.0)
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Non Current Liabilities Net Assets Share Capital	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident, amort'n Adj. Net Profit	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - - 22.1 (5.4) (0.0) 22.1	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - 0.8 51.5	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - - 35.5 - (0.0) 35.5	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - - - (2.2) 0.8 43.5	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9) (0.0) 28.8
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Reserves	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 390.9 33.8	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 3836.3 382.3 390.9 33.8	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) (5.4) (0.0) 22.1 2023a* 1176.5	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - - 0.8 51.5	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - - 35.5 - (0.0) 35.5	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - - (2.2) 0.8 43.5	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9) (0.0) 28.8
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Reserves Retained Earnings	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 390.9 33.8 (6.0)	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0)	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5)	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5)	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) (5.4) (0.0) 22.1 2023a* 1176.5 815.0	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - - 0.8 51.5 2024a* 1271.3 861.8	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - - 35.5 - (0.0) 35.5 - 2025e 1358.2 904.2	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2) 0.8 43.5 2026e 1476.8 989.7	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9) (0.0) 28.8 2027e 1575.5 1052.4
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Resenes Retained Earnings Shareholders Equity	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 390.9 33.8 (6.0)	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0)	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5)	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5) 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual Vertical sales	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - - - - - (0.0) 22.1 2023a* 1176.5 815.0 101.0	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - - - - - - - - - - - -	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - - - - - - - - - - - - - - - - - -	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2) 0.8 43.5 2026e 1476.8 989.7 188.1	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - - - - - - - - - - - - - - - - - -
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Reserves Retained Earnings Shareholders Equity Outside Equity Interests	382.2 27.6 831.7 1.154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3 441.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 90.9 33.8 (6.0)	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0) 382.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5)	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5) 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) (5.4) (0.0) 22.1 2023a* 1176.5 815.0	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - - 0.8 51.5 2024a* 1271.3 861.8	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - - 35.5 - (0.0) 35.5 - 2025e 1358.2 904.2	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2) 0.8 43.5 2026e 1476.8 989.7	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - 28.8 (9.9) (0.0) 28.8 2027e 1575.5 1052.4
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Non Current Liabilities Net Assets Share Capital Reserves Retained Earnings Shareholders Equity	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 390.9 33.8 (6.0)	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0)	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5)	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5) 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual Vertical sales Virtual sales	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) 22.1 (5.4) (0.0) 22.1 2023a* 1176.5 815.0 101.0 260.5	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - 50.7 - 0.8 51.5 2024a* 1271.3 861.8 127.9 281.5	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - 35.5 - (0.0) 35.5 - 2025e 1358.2 904.2 156.5 297.4	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2) 0.8 43.5 2026e 1476.8 989.7 188.1	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - - 28.8 (9.9) (0.0) 28.8 2027e 1575.5 1052.4 216.4 306.7
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Reserves Retained Earnings Shareholders Equity Outside Equity Interests	382.2 27.6 831.7 1.154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3 441.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 90.9 33.8 (6.0)	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0) 382.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5)	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5) 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual Vertical sales	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) - - - - - - (0.0) 22.1 2023a* 1176.5 815.0 101.0	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - - - - - - - - - - - -	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - - - - - - - - - - - - - - - - - -	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - (2.2) 0.8 43.5 2026e 1476.8 989.7 188.1	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - - - - - - - - - - - - - - - - - -
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Reserves Retained Earnings Shareholders Equity Outside Equity Interests	382.2 27.6 831.7 1.154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3 441.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 393.5 3.1 396.6 729.1 418.8 90.9 33.8 (6.0)	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0) 382.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5)	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5) 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual Vertical sales Virtual sales	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) 22.1 (5.4) (0.0) 22.1 2023a* 1176.5 815.0 101.0 260.5	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - 50.7 - 0.8 51.5 2024a* 1271.3 861.8 127.9 281.5	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - 35.5 - (0.0) 35.5 - 2025e 1358.2 904.2 156.5 297.4	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - 42.7 (2.2) 0.8 43.5 2026e 1476.8 989.7 188.1 299.0	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - - 28.8 (9.9) (0.0) 28.8 2027e 1575.5 1052.4 216.4 306.7
Other non-curr assets Non Current Assets Total Assets Short term debt Creditors Provisions Other curr liabilities Current Liabilities LT debt (incl. leases) Other non curr liabilities Non Current Liabilities Total Liabilities Net Assets Share Capital Reserves Retained Earnings Shareholders Equity Outside Equity Interests Total Equity	382.2 27.6 831.7 1,154.5 10.0 110.8 23.8 146.5 291.1 416.2 6.0 422.2 713.3 441.2 390.9 37.0 13.3 441.2	384.0 30.6 801.5 1,147.9 10.0 151.3 20.7 150.7 332.6 333.5 3.1 396.6 729.1 418.8 (6.0) 418.8	377.5 30.6 790.4 1,159.3 10.0 160.6 22.0 157.1 349.7 423.7 3.2 426.9 776.6 382.7 390.9 33.8 (42.0) 382.7	398.8 30.6 824.5 1,218.6 10.0 175.3 23.9 169.1 378.4 454.6 3.4 457.9 836.3 382.3 390.9 33.8 (42.5) 382.3	428.9 30.6 877.2 1,285.6 10.0 185.0 25.3 185.7 405.8 506.0 3.5 509.5 915.3 370.2 390.9 33.8 (54.5) 370.2	Sales revenue EBITDA Deprec. & amort. EBIT Interest expense Pre-tax profit Tax expense Associates Minorities Underlying Net Profit Abs. & extras. Add-back ident. amort'n Adj. Net Profit Segments Owned retail sales Store sales ex. Vertical & Virtual Vertical sales Virtual sales Wholesale sales	593.3 121.7 (25.2) 39.7 (7.5) 32.2 (10.1) 22.1 (5.4) (0.0) 22.1 2023a* 1176.5 815.0 101.0 260.5	722.1 160.2 (22.0) 81.2 (10.4) 70.9 (20.2) - - - - - - - - - - - - - - - - - - -	678.6 135.9 (29.5) 55.4 (9.1) 46.2 (10.8) - - 35.5 - (0.0) 35.5 - 2025e 1358.2 904.2 156.5 297.4	742.1 158.0 (29.4) 73.0 (13.2) 59.8 (17.0) - - - - - - (2.2) 0.8 43.5 2026e 1476.8 989.7 188.1 299.0	714.6 137.9 (24.6) 53.7 (12.8) 40.9 (12.1) - - - 28.8 (9.9) (0.0) 28.8 2027e 1575.5 1052.4 216.4 306.7

Recommendation structure

Buy: Expect >15% total return on a 12 month view. For stocks regarded as 'Speculative' a return of >30% is expected.

Hold: Expect total return between - 5% and 15% on a 12 month view

Sell: Expect <-5% total return on a 12 month view

Speculative Investments are either start-up enterprises with nil or only prospective operations or recently commenced operations with only forecast cash flows, or companies that have commenced operations or have been in operation for some time but have only forecast cash flows and/or a stressed balance sheet.

Such investments may carry an exceptionally high level of capital risk and volatility of returns.

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